



Annual Report

TO THE COMMUNITY

September 2008 – August 2009



Dear COCA Friends,

COCA's annual report gives us the chance to look back on the previous year and reflect upon the highlights.

We believe that the hallmark of a healthy organization lies in its ability to plan strategically and withstand challenging times.

In 2008-09, the COCA Board and Staff recommitted itself to COCA's core values and completed a nine-month strategic review process. The results of this process have shaped COCA's Strategic Plan, which will guide COCA over the next several years toward stronger sustainability, increased capacity to generate revenue from diverse sources, clearer strategic positioning and messaging, more efficient business model and a renewed and re-energized focus on our vision.

During the year, we also took the necessary steps to address the economic downturn. As a result, COCA reduced the size of its administrative staff and gained efficiencies in many areas. Program participation thrived during this year despite economic uncertainty and enrollment in COCA's Education Department is the highest to date.

We attribute this increased enrollment to our commitment to quality and equity in everything that is presented at COCA. We are grateful to our fine faculty and staff whose work allows us to attract and retain a diverse group of students.

Many corporations, foundations and individuals supported our work in our Community and Schools Division making it possible for COCA to go outside its walls on Trinity Avenue to serve a wide array of schools throughout the community. One of those programs, Interchange, supported by The Ford Foundation, enabled COCA to engage with 35 other St. Louis arts and culture organizations and to use the arts as a powerful tool for engagement and learning. Interchange has also given COCA an opportunity for institutional growth and development as it engaged and learned from a group of eight national partners from across the country.

There is much more that we could reflect upon, but above all, we want to thank you, our supporters, for your help in making COCA an exciting place where people from all walks of life can learn and discover themselves and others through the arts.

With best wishes,

Stephaine

Stephanie Riven
Executive Director

B

Barbara Archer
President, COCA Board of Directors



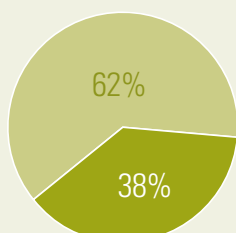
COCA Board of Directors

Executive Committee Barbara Archer <i>Board President</i> Bill Carson <i>VP of External Affairs</i> Kathy Cramer <i>VP of Strategic Planning</i> Carolyn Gold <i>VP of Interchange</i> Kim Hartmann <i>Treasurer</i>	Laurie Hiler <i>VP of Arts Programming</i> Cheryl Holman* <i>VP of Development</i> Kristin Johnson <i>VP of Corporate Relations</i> Lee Kaplan <i>Secretary</i> Carol Klein <i>Ad Hoc Member</i>	Karen Kotner <i>VP of HR</i> Bill Miller <i>Secretary FY09</i> Susan Sherman <i>VP of Marketing</i> Peter Warren <i>VP of Board Development</i>
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2008-2009 Financials

Organizational Income Distribution

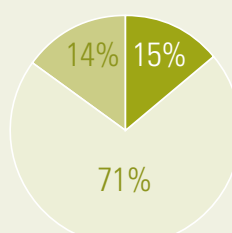
Total Income = \$4,300,000*



Program/Earned Revenues 38%
Contributed Income 62%

Organizational Expenses Distribution

Total Expenses = \$4,900,000



Program Expenses 71%
Fundraising Expenses 14%
Management & General 15%

Contributed Income History

(Dollars in millions)

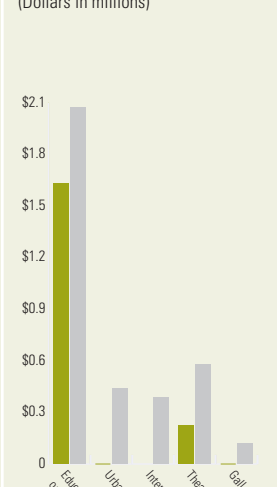
2009 Total = \$2,676,000



Fiscal Years (September 1 - August 31)

Earned Revenues and Expenses by Program

(Dollars in millions)



Program/Earned Revenues
Program Expenses



October

Scotland's Visible Fictions theatre company performs **Jason and the Argonauts**, sponsored by Whitaker Foundation. With "ingenious interweaving of characters" (*Irish Times*), the classic Greek myth is updated for today's families. The COCA Family Theatre Series is presented by Peabody; Centene Corporation and Wachovia Securities (now Wells Fargo Advisors) are season sponsors.

November

Supported, in part, by the Consulate General of the Netherlands, Theater Terra brings the best of European children's theatre to COCA with **Frog in the Clouds**. The musical production is based on the books by Max Velthuis.

Representatives of some of St. Louis' leading independent schools participate in **COCA's First Annual School Fair**, established to support the COCA Family Theatre Series. Participating schools and organizations include City Academy, Community School, Forsyth School, MICDS, New City

School, Reform Jewish Academy, Rossman School, St. Louis Children's Hospital, The College School, The St. Michael School, The Wilson School, Villa Duchesne & Oak Hill School.



Celebrate Me Home

features exclusive performances by Antonio Douthit, COCA alumnus and principal dancer with the Alvin Ailey American Dance Theater and his fellow company members, with special appearances from jazz vocalist Denise Thimes and former Ailey dancer/ COCA instructor Alicia Graf. The Ferring Award for Philanthropy is presented to Centene Corporation. A performance for the public on the following day is sponsored by Monsanto and *St. Louis American*.



On-Site Participation

Dance and Fitness	3,463
Early Childhood	533
Theatre/Voice	295
Summer Camp	2,081
Visual Art	119
Workshops	618
(includes master classes, community events, Maymester)	
Spring Break Camps	104
TOTAL	7,213

FREE @ 3:00 COMMUNITY EVENTS

8 programs offered; titles include:
Picturing Stories
Frogs!
Making Spaces
Pre Ballet
Let's Get Moving
Make Your Own Sketchbook
Green Art for Earth Day

DANCE

Ballet
120+ programs offered; titles include:
Ballet: Advanced
Ballet: Advanced Pointe & Variations
Ballet: Beginner 1, 2, 3, 4
Ballet: Beginner 1, 2, 3, 4 for Adults
Ballet: Beginner for Teens
Ballet: Beginner Pointe
Ballet: Intermediate 1, 2, 3, 4, 5
Ballet: Men's Class
Character Dance
Choreography
Dance for Boys

Fitness

30+ programs delivered; titles include:
CardioBarre
Cardio Hip-Hop
Dance for Fitness
NIA
Pilates for Adults
Pilates for Dancers
Zumba

Hip-Hop

30+ programs offered; titles include:
Hip-Hop: Beginner 1, 2, 3
Hip-Hop: Beginner 1 for Adults
Hip-Hop: Beginner 1 for Teens
Hip-Hop: Intermediate 1, 2
Hip-Hop: Advanced

Jazz

55+ programs offered; titles include:
Jazz: Beginner 1, 2, 3
Jazz: Beginner 1 for Adults
Jazz: Beginner for Teens and Adults 1, 2
Jazz: Intermediate 1, 2, 3, 4
Jazz: Advanced
Musical Theatre Dance

Modern

18+ programs offered; titles include:
Modern: Beginner 1, 2
Modern: Intermediate 1, 2, 3
Modern: Intermediate & Advanced for Adults
Modern: Advanced

Social & Cultural Dance

25+ programs delivered; titles include:
African Dance for Kids
Argentine Tango
Belly Dancing
Flamenco
Salsa
Swing (Lindy Hop)

Tap

40+ programs offered; titles include:
Tap: Beginner 1, 2
Tap: Beginner 1 for Teens
Tap: Intermediate 1, 2, 3, 4
Tap: Intermediate and Advanced for Adults
Tap: Advanced
Tap: Musical Theatre

EARLY CHILDHOOD

60+ programs offered; titles include:
Broadway Babies
Drumtastic
Hip Tots
Little Happy Feet
Play A Story
Shall We Dance?
Three Ring Circus
Under the Sea Exploration

THEATRE & VOICE

40+ programs offered; titles include:
Acting 1,2
Acting for the Camera
Broadway Bound
Broadway Singers
Creative Drama
Improvisation Workshop
Intermediate Acting
Intro to Acting
Intro to Singing
Intro to Technical Theatre
Playing Shakespeare
Playwriting
Stage Combat

VISUAL ARTS

20+ programs offered; titles include:
Art for Non-Artists
Art Studio

Drawing
Drawing Comics
Fierce Fashion Design
Painting in Acrylics

WORKSHOPS AND SPECIAL OFFERINGS

20+ programs offered; titles include:
Club 524 social dance nights and practicas
Hip-Hop Dance workshop
Legally Blonde master class
Mary Poppins master class
Wicked musical theatre workshop
Secret Ambition Series

SPRING AND SUMMER ARTS CAMPS & INTENSIVES

Ages 3-5

30+ programs offered; titles include:
Animal Planet
Broadway Babies
Good Night Stories
Jurassic Art
Mad About Madeleine
Magic Trunk
Mouse Cookies and More
North Star Presents Polar Penguin Express
Sensational Seuss
Under the Big Top
Under the Sea

Ages 6-8

60+ programs offered; titles include:
Art of Ta Da!
Batman & Beyond
Circus, Circus
Clone Wars
Curtain Up
Give Me Goosebumps
Lullaby of Broadway
Monster Matinee
Move It
North Star Presents: Happy Feet
OPERATION Sing!
Poetry Playground
Squish Splat
Where in the World?
Young Illustrator

Ages 9-11

70+ programs offered; titles include:
A Play A Day
Aerial Circus
Chocolate Factory
Comic Book Capers
iCOCA
Mix it Up
Intro to Legomation
Passport Mexico
Photography
Project Fashion
Sing, Dance, Act
Weaving
West African Drums
Ages 12 & up
45+ programs offered; titles include:
Acting for the Camera
Art of Food
Actor's Toolbox: Voice & Movement
Ballet Studio
Creating Amine & Manga
Digital Video Production
Fashion Challenge
Hip-Hop
Musical Theatre Magic
Passport: Asia
Rock 'n Roll Printmaking
Rock Musical
Shakespeare Production Studio Intensive
Sweet and Savory
Textile Studio
West African Dance

Off-Site (School and Community Programs) Participation

Classes and residencies	2,217
Performances	1,450
Summer Camps	
Whitfield School	711
The College School	98
TOTAL	4,476

Off-Site Locations for Classes, Residencies, Workshops and Performances

Airport Elementary School
Blow Elementary School (Interchange)
Conway Elementary School
Danforth Plant Science Center
Cathedral Basilica School
Central Institute of the Deaf
Chesterfield Montessori
City Academy
Clayton Academy-Camp Chautauqua
Clayton High School
Clayton on the Park
Community School
Columbia Elementary School (Interchange)
Cool Valley Elementary School
Delmar-Harvard Elementary School
Dunbar Elementary School
Flynn Park Elementary School
Forsyth School
Glennridge Elementary School
Henry Elementary School (Interchange)

Imagine College Preparatory HS
Jefferson Elementary School (Interchange)
Long Elementary School (Interchange)
Magic House
Mann Elementary School (Interchange)
Maplewood-Richmond Heights Early Childhood Center
MICDS
New City School
Our Lady of Providence School
Renaissance at Grand
Rossman School
Saul Mirovitz Day School-Reform
Jewish Academy
St. John the Baptist School
St. Louis Charter School
St. Louis College of Pharmacy
St. Peter School (Kirkwood)
The College School
The St. Michael School
The Willows
Third Baptist Church
University of Missouri St. Louis
Vashon High School (Interchange)
Visitation Academy
Whitfield School
Wydown Middle School

Urban Arts Participation

After School	552
Residencies & Performances	1,803
Art & Technology Program	306
Scholarship recipients	203
TOTAL	2,864

Urban Arts Locations for Classes, Residencies and Performances

Columbia Elementary School
Dunbar Elementary School
Froebel Elementary School
Jackson Park Elementary School
Jefferson Elementary School
Laclede Elementary School
Oak Hill School
St. Cecilia School
Stevens Middle School

Urban Arts Offerings

African Drumming
African Jewelry Making
Afro-Caribbean Dance
Book Arts
Circus Art
Computer Art
Creating Comics
Creating Opera
Creative Drama
Dance Exploration
Drawing & Painting
Haitian Dance
Hip-Hop
Illustration
Katherine Dunham Study
Mexican Folk Dance
Mural Making
Music Matters
Performing Stories
Recycled Art
Script Writing
Sculpture
Speech
Video Production
Web Design
Writing & Performing

Interchange Participation

Cultural Partner Organizations	35
St. Louis Public School Partners	10
Interchange Students	1,400

INTERCHANGE OFFERINGS

66 collaborative residencies offered

INTERCHANGE LOCATIONS

Blewett Middle School
Columbia Elementary
Dunbar Elementary
Henry Elementary
Jefferson Elementary
Long Middle School
Lyons Middle at Blow Elementary
Mann Elementary
Stevens Middle School
Vashon High School

COCA Theatre Presentations

COCA FAMILY THEATRE SERIES

39 Performances
Stars of the Peking Acrobats
Jason and the Argonauts
Frog in the Clouds
Same Spirit, Different Movement
The Little Dancer Goes Around the World
Goodnight Moon & The Runaway Bunny
Stellaluna
Madeline and the Bad Hat
Attendees 12,684

THE ORANGE GIRLS

36 Performances
Scorched
Eurydice
Collected Stories
Attendees 1,430

Corporate & Foundation 2008-2009 Contributors

COCA extends a sincere thank you to the following corporations, foundations and organizations for their generous support through gifts that underwrite performances, exhibitions, arts education programs, scholarship and outreach programs, special projects and operating expenses.

Official Hotel Sponsor

Lodging Hospitality Management

\$100,000 +

The Ford Foundation
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\$99,999 - \$50,000

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Weissman's Dancewear Solutions

\$2,499 - \$1,000

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Donors to COCA's Take Your Seat Campaign

Lisa and Greg Boyce
In Honor of Nevets Boyce and his love for his COCA family.
Claire and Lee Kaufman, Jr.
*Happy Birthday to Alfred E. Goldman
In Honor of Michael, Elaine, Louisa Eleanor and Jane Goldman
In Honor of Martha, Sally and Bonne Sneider*

John Allan Love Foundation
Underwriting seating at performances for scholarship students

This list of COCA contributors includes gifts pledged or received for COCA's Fiscal Year 2008-2009 (September 1, 2008 - August 31, 2009).

We apologize for any errors in or omissions from this list.

NAP and YOP Donors

Special thanks to the Missouri Department of Economic Development Neighborhood Assistance Program and Youth Opportunities Program for partially underwriting costs of COCA's Capital and Urban Arts projects.

Neighborhood Assistance Program (NAP)

Program Dates: July 1, 2006 – June 30, 2008

\$100,000 +

Anonymous

\$49,999 - \$25,000

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\$9,999 - \$5,000

Catherine and Birch Mullins
Susan and David Sherman

Up to \$4,999

Dorothy Moog *
Betsy and Harry Orchard
* deceased

Youth Opportunities Program (YOP)

Program Dates: January 1, 2007 – December 31, 2008 & January 1, 2009 – December 31, 2010

\$100,000+

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\$99,999 - 50,000

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Up to \$4,999

Donna and Paul Abrams
Amy Drummond and Bill Carson
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2008-09 Individual Contributors

\$50,000 +

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\$49,999 - \$25,000

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Mary Strauss

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Susan and David Sherman
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Jane and Robert Tschudy
Linda and Peter Werner



Pavarti's Laundry, New Delhi, 2003 by Jill Petzall

January



Alvin Ailey American Dance Theater members Antonio Douthit and Kirven Boyd as well as COCA faculty member Christine Kardell showcase their recent choreography projects with COCA's student dance companies. ***Conversations with the Choreographer*** is an opportunity for the public to hear about the evolution of the choreographers' work and ask questions.



December

Four-time Emmy Award-winning filmmaker and writer Jill Petzall exhibits ***In-Different Light*** in the Millstone Gallery. Her photographs focus on people who are usually misrepresented in mainstream media. The exhibition is supported by the Arthur and Helen Baer Foundation.

COCA's student ballet company, Ballet Eclectica, performs ***The Little Dancer Goes Around the World***, inspired by the Edgar Degas sculpture. Stunning costumes and new dances by guest choreographers take audience members to Italy, Colombia, the Far East and more. The weekend is sponsored by Mary Strauss.

COCA and the Fox Performing Arts Charitable Foundation present a **Broadway Master Class** with dance captain and ensemble member Sarah Marie Jenkins from the cast of *Legally Blonde the Musical*.

COCA presents three public performances by renowned animal expert **Jungle Jack Hanna**. A television celebrity, author and director emeritus of the Columbus Zoo, Hanna brings some of the world's most interesting animals to the COCA stage.



2009

COCA is honored to be named to a short list of arts organizations nationwide for a research initiative, **The Qualities of Quality: Understanding Excellence in Arts Education**, was commissioned by The Wallace Foundation and conducted by Project Zero at the Harvard Graduate School of Education.

February

Curated by Jamie Adams and Katharine Kuharic, **private (dis)play**



investigates the impact of the sketchbook on art making while serving as a portal into the artists' practices and ideas. The private works, exhibited in the Millstone Gallery, represent examples of concept sketches, preliminary and comprehensive studies, academic and life-drawings, tracings and cartoons, as well as renderings.

COCA presents a double bill adaptation of Margaret Wise Brown and Clement Hurd's beloved bedtime classics **Goodnight Moon** and **The Runaway Bunny**, performed by the acclaimed Mermaid Theatre of Nova Scotia.



Mermaid Theatre of Nova Scotia



Dawn McAndrews directs the **Orange Girls**, COCA's resident theatre company, in **Eurydice** in the Anheuser-Busch Black Box Theatre. The retelling of the Orpheus myth, through the eyes of its heroine, was written by acclaimed playwright Sarah Ruhl.

March

Spring Break Camps offer arts-rich activities for children 4-11.

April



Wintering Sketch, 2009 by Arny Nadler

Borrowing the skills of the welder, the tailor, the carpenter and, in recent works, the architect and engineer, sculptor **Arny Nadler** investigates utilitarian forms stripped of their original practicality in a striking exhibit in the Millstone Gallery.



More than 30 dining and retail establishments including Liluma, Five Bistro, Lusso, Ivy Hill and Monarch participate in COCA's **Mad Money Week** by committing a percentage of their proceeds to support COCA in advance of COCA's annual spring fundraiser, COCACabana.

2008-09 Individual Contributors

continued...

\$4,999 - \$2,500

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Left to right: Tim and Patti Hand, Cary Schneithorst Wolfner, Guest Star Jon Hamm, Arlene Marminta Browne and Stanley Browne, and David Schmid.

COCA's student dance companies, **COCAdance** and **Ballet Eclectica**, conclude their season with *IMPACT*, featuring work by guest choreographers including Antonio Douthit, Kirven Boyd, Christine Kardell, Michelle Jarvis, Lara Teeter, Gina Bon-Perez and Darrell Grand Moultrie.

Patti and Tim Hand, Arlene Maminta Browne and Stanley Browne, David Schmid, and Cary Schneithorst Wolfner.

COCA Theatre Company (CTC) for junior high students performs Paul Sills' *Story Theatre*, while senior high students perform Jean Anouilh's *Antigone*.

May

Jon Hamm, star of the award-winning television series *Mad Men*, is the special guest and honorary chair of **COCAcabana: MADness, Suave, Swanky, Smokin'**.



Guests are transported back to the ego-driven world of 1960s New York—the stylized and provocative era of Madison Avenue advertising. COCAcabana raises funds essential for all COCA programs. Chairs for the event are

Interchange, COCA's arts integration program in collaboration with 30 local arts and cultural organizations and the St. Louis Public Schools, recognized by FOCUS St. Louis with a **What's Right with the Region Award**. The award recognizes Interchange for expanding quality educational opportunities in the St. Louis region. St. Louis is one of only nine cities piloting arts integration as an education reform strategy in urban public schools through a grant from The Ford Foundation.

COCA offers intermediate and advanced level dance classes in May as part of its new **Maymester** program. Dancers purchase punch cards to use for individual and specialty classes throughout the month.



COCA holds public masterclasses with dance companies such as Gus Giordano Jazz Dance and Chicago Human Rhythm Project in conjunction with **Dance St. Louis' Spring to Dance Festival.**



June

COCA Summer Arts Camps commence June 1 with more than 200 programs in University City, Whitfield School and The College School.



Artist **Kit Keith's** exhibit in The Millstone Gallery of iconic portraits of elegant, wistful, figures carefully placed on old maps, ledgers and discarded papers are stoic yet emotive with a story behind each one.



Good, 1999 by Kit Keith



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St. Louis Public Schools Superintendent Dr. Kelvin Adams announced to a gathering of school administrators, arts and community leaders that **Jefferson Elementary** would become a fully **arts integrated school**. Jefferson partners with COCA's Interchange program that matches classroom teachers with teaching artists from local arts and cultural organizations.

July

Young actors, singers and dancers from St. Louis perform in a fully staged and wildly funny musical production of **Joseph and the Amazing Technicolor Dreamcoat**, directed by Grace Austin, with musical direction by Phil Woodmore, choreography by COCA alumnus Chris Page. Funded, in part, by Fox Performing Arts Charitable Foundation.

Edward Coffield directs **The Orange Girls** in **Collected Stories** by Donald Margulies, about an established author, her ambitious young fan, and the unanticipated costs of translating a private life into a public account.

August

COCA and Fox Performing Arts Charitable Foundation present a **Broadway Master Class** with COCA alumnus Brandon Bieber, a member of the touring production *Mary Poppins* presented at the Fox.



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We apologize for any errors in or omissions from this list.

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COCA wishes to thank the following individuals for their Tribute and Memorial gifts:

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